

January 18, 2019

For Immediate Release  
To Whom It May Concern

Mitsui & Co., Ltd.

**Changes of Directors, Audit & Supervisory Board Members  
and Executive Officers**

We hereby inform the following changes for Directors, Audit & Supervisory Board Members and Executive Officers, which were approved at our Board of Directors' meeting today.

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IV. Related Personnel Changes; April 1, 2019

\* Subject to approval at the General Meeting of Shareholders to be held on June 20, 2019.

\*\* Effective on the close of the General Meeting of Shareholders to be held on June 20, 2019.

[Attachment]

- ① Board of Directors and Audit & Supervisory Board Members after the General Meeting of Shareholders to be held on June 20, 2019.
- ② Careers and reasons for appointment of newly appointed Directors and newly appointed/reappointed Audit & Supervisory Board Members.
- ③ Reasons for appointment of reelected Directors.

## **I. Executive Officers:**

1) Promoted Executive Officers; 12 persons

April 1, 2019

Name	New	Present
Nobuaki Kitamori	Representative Director Executive Vice President; Chief Digital Officer	Representative Director Senior Executive Managing Officer; Chief Digital Officer
Yukio Takebe	Representative Director Executive Vice President	Representative Director Senior Executive Managing Officer
Takakazu Uchida	Representative Director Senior Executive Managing Officer; Chief Financial Officer	Representative Director Executive Managing Officer; Chief Financial Officer
Kenichi Hori	Representative Director Senior Executive Managing Officer	Representative Director Executive Managing Officer
Taku Morimoto	Executive Vice President; Chief Operating Officer of Asia Pacific Business Unit	Senior Executive Managing Officer; Chief Operating Officer of Asia Pacific Business Unit
Shinsuke Kitagawa	Senior Executive Managing Officer; General Manager of Osaka Office	Executive Managing Officer; General Manager of Osaka Office
Shinichiro Omachi	Senior Executive Managing Officer; Chief Representative of Mitsui & Co.,Ltd. in South West Asia; Managing Director of Mitsui & Co. India Pvt.Ltd.	Executive Managing Officer; Chief Operating Officer of Mineral & Metal Resources Business Unit
Hirotsu Fujiwara	Senior Executive Managing Officer; Chief Compliance Officer	Executive Managing Officer; Chief Operating Officer of Energy Business Unit II
Katsurao Yoshimori	Senior Executive Managing Officer; Chief Operating Officer of Americas Business Unit	Executive Managing Officer; Chief Operating Officer of Americas Business Unit
Miki Yoshikawa	Executive Managing Officer; Chief Operating Officer of Food Business Unit	Managing Officer; Chief Operating Officer of Food Business Unit
Yoshio Kometani	Executive Managing Officer	Managing Officer; Chief Operating Officer of Infrastructure Projects Business Unit
Motoaki Uno	Executive Managing Officer; President & Chief Executive Officer of P.T.Mitsui Indonesia	Managing Officer; President & Chief Executive Officer of P.T.Mitsui Indonesia

2) Newly appointed Executive Officers: 8 persons

April 1, 2019

Name	New	Present
Motoyasu Nozaki	Managing Officer; Chief Operating Officer of Energy Business Unit II	Associate Officer; General Manager of Mozambique Projects Division
Masahiro Moriyasu	Managing Officer; Chief Operating Officer of IT & Communication Business Unit	General Director of Mitsui & Co. Vietnam Ltd.
Tetsuya Daikoku	Managing Officer; Chief Operating Officer of Mobility Business Unit I	General Manager of Planning & Administrative Division (Machinery & Infrastructure)
Tatsuya Okamoto	Managing Officer; Chief Operating Officer of Mobility Business Unit II	Operating Officer of Mobility Business Unit II
Yuji Mano	Managing Officer; General Manager of Investor Relations Division	General Manager of Investor Relations Division
Masato Sugahara	Managing Officer; Deputy Chief Operating Officer & Chief Administrative Officer of Asia Pacific Business Unit	Deputy Chief Operating Officer & Chief Administrative Officer of Asia Pacific Business Unit
Kazumasa Nakai	Managing Officer; Chief Operating Officer of Infrastructure Projects Business Unit	Operating Officer of Nutrition & Agriculture Business Unit
Tetsuya Shigeta	Managing Officer; General Manager of Global Controller Division	General Manager of Financial Management & Advisory Division I

3) Related Personnel Changes for Executive Officers: 11 persons

April 1, 2019

Name	New	Present
Shinsuke Fujii	Representative Director Executive Vice President; Chief Administrative Officer; Chief Information Officer; Chief Privacy Officer	Representative Director Executive Vice President
Motoo Ono	Senior Executive Managing Officer; Chief Representative of Mitsui & Co.,Ltd. in East Asia Bloc	Senior Executive Managing Officer; Chief Representative of Mitsui & Co.,Ltd. in China
Shinichiro Omachi	Senior Executive Managing Officer; Chief Representative of Mitsui & Co.,Ltd. in South West Asia; Managing Director of Mitsui & Co. India Pvt.Ltd.	Executive Managing Officer; Chief Operating Officer of Mineral & Metal Resources Business Unit
Hirotatsu Fujiwara	Senior Executive Managing Officer; Chief Compliance Officer	Executive Managing Officer; Chief Operating Officer of Energy Business Unit II

Shingo Sato	Executive Managing Officer; President of Mitsui & Co.(Brasil) S.A.	Executive Managing Officer; Chief Operating Officer of Mobility Business Unit I
Yoshio Kometani	Executive Managing Officer	Managing Officer; Chief Operating Officer of Infrastructure Projects Business Unit
Hiroshi Meguro	Managing Officer; Chief Representative of Mitsui & Co.,Ltd. in CIS; General Director of Mitsui & Co. Moscow LLC	Managing Officer; Deputy Chief Administrative Officer
Kimiro Shiotani	Managing Officer	Managing Officer; General Manager of Global Controller Division
Takeshi Setozaki	Managing Officer; General Manager of Chubu Office	Managing Officer; Chief Operating Officer of Mobility Business Unit II
Reiji Fujita	Managing Officer; President of Mitsui & Co.,(Thailand) Ltd.	Managing Officer; Chief Operating Officer of Consumer Business Unit; General Manager of New Head Office Building Development Department
Yuki Kodera	Managing Officer; Chief Operating Officer of Mineral & Metal Resources Business Unit	Managing Officer; General Manager of Planning & Administrative Division (Metals)

4) Retiring Executive Officers : 8 persons

March 31, 2019

Name	New	Present
Makoto Suzuki	Director (As of April 1, 2019)	Representative Director Executive Vice President; Chief Compliance Officer
Satoshi Tanaka	Director (As of April 1, 2019)	Representative Director Executive Vice President; Chief Administrative Officer; Chief Information Officer; Chief Privacy Officer
Shinji Tsuchiya	Retiree	Executive Managing Officer; President of Mitsui & Co.(Brasil) S.A.
Shin Hatori	Retiree	Managing Officer; General Manager of Chubu Office
Toshiaki Maruoka	Retiree	Managing Officer; Chief Representative of Mitsui & Co.,Ltd. in CIS; General Director of Mitsui & Co. Moscow LLC
Masaki Saito	Retiree	Managing Officer; Chief Operating Officer of IT & Communication Business Unit

June 20, 2019

Name	New	Present
Kimiro Shiotani	Audit & Supervisory Board Member	Managing Officer (As of April 1, 2019)

\*Appointment of Audit & Supervisory Board Members is subject to approval at the General Meeting of Shareholders to be held on June 20, 2019.

January 31, 2019

Name	New	Present
Hiomichi Yagi	Retiree	Executive Managing Officer; Chief Representative of Mitsui & Co., Ltd. in South West Asia; Managing Director of Mitsui & Co. India Pvt.Ltd.

## **II. Directors; June 20, 2019**

1) Newly appointed Directors: 3 persons

Name	New	Present
Hirotsu Fujiwara	Representative Director; Senior Executive Managing Officer; Chief Compliance Officer	Senior Executive Managing Officer; Chief Compliance Officer (As of April 1, 2019)
Yoshio Kometani	Representative Director; Executive Managing Officer	Executive Managing Officer (As of April 1, 2019)
Takeshi Uchiyamada	Director(*)	

(\*)External Director

\* Appointment of Directors is subject to approval at the General Meeting of Shareholders to be held on June 20, 2019.

2) Retiring Directors: 3 persons

Name	New	Present
Makoto Suzuki	Audit & Supervisory Board Member	Director (As of April 1, 2019)
Satoshi Tanaka	Counselor	Director (As of April 1, 2019)
Hiroataka Takeuchi	Retiree	Director(*)

(\*)External Director

\*Retirement of Directors will be effective on the close of the General Meeting of Shareholders to be held on June 20, 2019.

\*Appointment of Audit & Supervisory Board Members is subject to approval at the General Meeting of Shareholders to be held on June 20, 2019.

### **III. Audit & Supervisory Board Members ; June 20, 2019**

#### 1) Newly appointed Audit & Supervisory Board Members

Name	New	Present
Makoto Suzuki	Audit & Supervisory Board Member	Director (As of April 1, 2019)
Kimiro Shiotani	Audit & Supervisory Board Member	Managing Officer (As of April 1, 2019)

\*Appointment of Audit & Supervisory Board Members is subject to approval at the General Meeting of Shareholders to be held on June 20, 2019.

#### 2) Re-appointed Audit & Supervisory Board Member

Name	New	Present
Hiroshi Ozu	Audit & Supervisory Board Member(*)	Audit & Supervisory Board Member(*)

(\*)External Audit & Supervisory Board Member

\*Re-appointment of Audit & Supervisory Board Members is subject to approval at the General Meeting of Shareholders to be held on June 20, 2019.

#### 3) Retiring Audit & Supervisory Board Members

Name	New	Present
Joji Okada	Retiree	Audit & Supervisory Board Member
Takashi Yamauchi	Retiree	Audit & Supervisory Board Member

\*Retiring of Audit & Supervisory Board Members will be effective on the close of the General Meeting of Shareholders to be held on June 20, 2019.

### **IV. Related Personnel Changes; April 1, 2019**

Name	New	Present
Kiyoshi Mori	Associate Officer; Chief Executive Officer of Mitsui Bussan Metals Co.,Ltd.	Chief Executive Officer of Mitsui Bussan Metals Co.,Ltd.
Daiji Kojima	Associate Officer; Managing Director of Mitsui & Co. (Malaysia) Sdn. Bhd.	Managing Director of Mitsui & Co. (Malaysia) Sdn. Bhd.
Masanobu Suzuki	Associate Officer; Operating Officer of Healthcare & Service Business Unit	General Manager of Pharmaceutical Business Division

Masahiko Mori	Associate Officer; General Manager of Risk Management Division	General Manager of Risk Management Division
Jun Notoya	Associate Officer; General Manager of Hokkaido Office	General Manager of Hokkaido Office
Kain Matsumoto	Associate Officer; General Manager of Real Estate Business Division; General Manager of New Head Office Building Development Department	General Manager of Real Estate Business Division
Makoto Ichikawa	Associate Officer; General Manager of Mitsui & Co. Europe Plc. Johannesburg Branch	General Manager of Mitsui & Co. Europe Plc. Johannesburg Branch
Naoki Nagano	Associate Officer; General Manager of Audit & Supervisory Board Member Division	General Manager of CFO Planning & Administrative Division
Michihiro Nose	Associate Officer; President of Mitsui de Mexico S. de R.L. de C.V.	General Manager of Transportation Project Division
Makoto Nakamura	Associate Officer; President of Mitsui & Co. (Perú) S.A.	President of Mitsui & Co. (Perú) S.A.
Takashi Okumura	General Manager of Secretariat	Corporate Logistics Division
Makoto Sato	General Manager of Planning & Administrative Division (Metals)	General Manager of Iron Ore Division
Seiro Yano	General Manager of Business Solutions Division (Mobility & Infrastructure)	General Manager of Financial Management and Advisory Division II
Yoshiyuki Enomoto	Deputy General Manager of Business Solutions Division (Mobility & Infrastructure)	Divisional Operating Officer of Mobility Business Division, Asia Pacific Business Unit
Takeshi Akutsu	General Manager of Planning & Administrative Division (Innovation & Corporate Development)	General Manager of Planning & Administrative Division (Consumer & Healthcare)
Kazuhiro Hashimura	Operating Officer of Nutrition & Agriculture Business Unit	General Manager of First Projects Development Division
Shinichi Kihara	Associate Officer; Operating Officer of Food & Retail Management Business Unit	Associate Officer; Operating Officer of Consumer Business Unit
Hiromitsu Narukama	General Director of Mitsui & Co. Vietnam Ltd.	General Manager of Planning & Coordination Department, Investment Administrative Division

Board of Directors and Audit & Supervisory Board Members  
after the General Meeting of Shareholders  
to be held on June 20, 2019

Representative Director, Chairman of the Board of Directors	Masami Iijima
Representative Director, President and CEO	Tatsuo Yasunaga
Representative Director	Shinsuke Fujii
Representative Director	Nobuaki Kitamori
Representative Director	Yukio Takebe
Representative Director	Takakazu Uchida
Representative Director	Kenichi Hori
Representative Director	Hirotatsu Fujiwara
Representative Director	Yoshio Kometani
* Director	Toshiro Muto
* Director	Izumi Kobayashi
* Director	Jenifer Rogers
* Director	Samuel Walsh
* Director	Takeshi Uchiyamada
Audit & Supervisory Board Members	Makoto Suzuki
Audit & Supervisory Board Members	Kimiro Shiotani
* Audit & Supervisory Board Members	Haruka Matsuyama
* Audit & Supervisory Board Members	Hiroshi Ozu
* Audit & Supervisory Board Members	Kimitaka Mori

\* External Director / External Audit & Supervisory Board Members



Candidates for newly appointed Directors

②

**Hirotsu Fujiwara**

Date of Birth : January 10, 1961

Education : March, 1984  
Graduated from  
Tohoku University  
(Majored in Economics)

Joined Mitsui : April, 1984

Career :

2014	April	Managing Officer, GM, Energy Planning & Administrative Div.
2015	April	Managing Officer, COO, Energy Business Unit II
2017	April	Executive Managing Officer, COO, Energy Business Unit II

Reasons for Appointment as Director : Mr. Hirotsu Fujiwara has been selected as a candidate for the Board of Directors, in order to capitalize on (1) his outstanding knowledge and achievements in the fields of Energy , (2) personal characteristics that make him suitable to play a role in the management of this company, (3) the management skills that he has accumulated through his experience as the GM of the Planning & Administrative Div. (Energy), the COO of Energy Business Unit II, etc., for decision making in Board of Directors meetings and the supervision of business execution. As CCO Mr. Hirotsu Fujiwara is expected to supervise human resources & general affairs, legal, and logistics related Corporate Staff Unit, to effectively instill integrity and compliance awareness, and to drive diversity measures, including Work Style Innovation.

Number of Company's shares held : 17,956

## Candidates for newly appointed Directors

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Yoshio Kometani
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Date of Birth : April 8, 1960

Education : March, 1985  
Graduated from  
Tokyo University  
(Majored in Engineer)

Joined Mitsui : April, 1985

Career :

2015	April	Managing Officer; Deputy Chief Operating Officer of Asia Pacific Business Unit.
2016	April	Managing officer, COO, Infrastructure Projects Business Unit.

Reasons for Appointment as Director : Mr. Yoshio Kometani has been selected as a candidate for the Board of Directors, in order to capitalize on (1) his outstanding knowledge and achievements in the fields of Machinery & Infrastructure , (2) personal characteristics that make him suitable to play a role in the management of this company, (3) the management skills that he has accumulated through his experience as the GM of Planning & Administrative Div, Infrastructure Projects Business Unit, the Deputy COO of the Asia Pacific Business Unit, the COO of the Infrastructure Projects Business Unit, etc., for decision making in Board of Directors meetings and the supervision of business execution. As a Board of Directors member, Mr. Kometani is expected to contribute to further business expansion particularly in the Machinery & Infrastructure areas, which are positioned as core pillars of Mitsui & Co.'s business base, as well as to expand business and establish new profit pillars in the Mobility area which is identified as a growth area.

Number of Company's shares held : 12,532

Takeshi Uchiyamada
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Career : Takeshi Uchiyamada was born on August 17, 1946. He graduated from Nagoya University with a degree in applied physics in March 1969, and joined Toyota Motor Corporation (TMC) in April the same year. In January 1994, Mr. Uchiyamada became project general manager of Vehicle Development Center 2. In January 1996, he became chief engineer of the center, which developed the Prius—the world's first mass-produced gasoline-electric hybrid car. After being named to the Board of Directors in June 1998, Mr. Uchiyamada oversaw Vehicle Development Center 3. In June 2000, he became chief officer of Vehicle Development Center 2, and in June 2001, became the managing director and chief officer of the Overseas Customer Service Operations Center. Mr. Uchiyamada was made a senior managing director (this title was changed to senior managing officer as of June 2011), and was also appointed chief officer of the Vehicle Engineering Group in June 2003. In June 2004, he became chief officer of the Production Control & Logistics Group, and in June 2005, he became an executive vice president. Mr. Uchiyamada was appointed vice chairman of the board of directors in June 2012, and then chairman in June 2013.

Reasons for Appointment as Director :

Mr. Takeshi Uchiyamada has long been involved in research on environmental and safety technologies at TMC that could realize a smart mobility society called for by today's society, as well as in the development of products demanded by consumers. He has been exercising his excellent management skill as an executive officer of TMC. He has also contributed to the public interest in a wide range of areas through his duties as a vice chair of the Keidanren (Japan Business Federation) and as a member of the Council for Science, Technology and Innovation, Cabinet Office. Mr. Uchiyamada has been selected as a candidate for an External Director in order to advise and supervise Mitsui & Co.'s business management from a multifaceted perspectives, capitalizing on his management experience at a global company and his in-depth knowledge of society in general. In our Medium-term Management Plan, we have positioned "establishing a new growth area" as one of our priorities, for which Mobility and Retail & Services are included. We expect that we will be able to obtain advice based on his expertise and experience toward establishing the next profit pillars through the creation of new value in these areas.

Number of Company's shares held : 0

Candidates for newly appointed Audit & Supervisory Board Member

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Makoto Suzuki

Date of Birth : April 13, 1958

Brief Personal History:

1981/Mar.	Graduated from International Christian University
1981/Apr.	Joined Mitsui & Co., Ltd.
2011/Apr.	Managing Officer; Chief Representative of Mitsui & Co., Ltd. in South West Asia
2013/Apr.	Executive Managing Officer; Chief Representative of Mitsui & Co., Ltd. in South West Asia
2015/Apr.	Senior Executive Managing Officer; CCO (Chief Compliance Officer)
2015/June	Representative Director; Senior Executive Managing Officer; CCO (Chief Compliance Officer)
2017/Apr.	Representative Director; Executive Vice President; CCO (Chief Compliance Officer) (current position)

Reasons for selection as a candidate for Audit & Supervisory Board Member:

Mr. Suzuki has superior expertise and an excellent track record in the Machinery & Infrastructure area and also possesses a character suitable for being a part of the Company's management. Since his appointment as Director in June 2015, Mr. Suzuki has been responsible for Corporate Staff Unit related to human resources & general affairs, legal and logistics operations, etc. and has rigorously advanced the Mitsui Group's compliance as CCO. We expect Mr. Suzuki to perform his duties as an Audit & Supervisory Board Member appropriately with these accumulated experience and expertise, and deep insight into the Company's affairs.

Number of Company's Shares Held : 73,494

Candidates for newly appointed Audit & Supervisory Board Member

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Kimiro Shiotani

Date of Birth : October 14, 1960

Brief Personal History:

1984/Mar. Graduated from Tokyo University  
1984/Apr. Joined Mitsui & Co., Ltd.  
2015/Apr. Managing Officer; General Manager, Global Controller Div (current position)

Reasons for selection as a candidate for Audit & Supervisory Board Member : Mr. Shiotani has superior specialist knowledge in accounting and finance-related operations and also possesses a character suitable for being a part of the Company's management. Since his appointment as Managing Officer in April 2015, Mr. Shiotani has been responsible for matters relating to the Company's financial results and tax management, and accumulated considerable experience and excellent track record through his experience in roles including General Manager of Global Controller Division, and a member of the Portfolio Management Committee and the Council on Investment Proposals. We expect Mr. Shiotani to perform his duties as an Audit & Supervisory Board Member appropriately with these accumulated experience and experties, and deep insight into the Company's affairs.

Number of Company's Shares Held: 7,258

Hiroshi Ozu

Date of Birth : July 21, 1949

Brief Personal History:

1972/Mar.	Graduated from Tokyo University
1974/Apr.	Appointed to Public Prosecutor
2007/Jul.	Vice Minister of Justice
2009/Jul.	Prosecutor-General of the Sapporo High Public Prosecutors Office
2010/Dec.	Deputy Prosecutor-General of the Supreme Public Prosecutors Office
2011/Aug.	Prosecutor-General of the Tokyo High Public Prosecutors Office
2012/Jul.	Attorney General
2014/Sep.	Registered as Attorney at Law
2015/June	External Independent Audit & Supervisory Board Member of TOYOTA MOTOR CORPORATION (current position)
2017/Mar.	External Independent Audit & Supervisory Board Member of Shiseido Company, Limited (current position)

Reasons for selection as a candidate for External Independent Audit & Supervisory Board Member	Mr. Ozu possesses advanced insight into governance and risk management cultivated through his many years of experience as a public prosecutor. Since being first appointed as Audit & Supervisory Board Member in June 2015, he has significantly contributed to the supervisory function of the Audit & Supervisory Board and the Board of Directors through providing useful statements from the standpoint of risk management in the Audit & Supervisory Board meetings and the Board of Directors meetings. In addition, Mr. Ozu has been serving as a member of the Nomination Committee since the year ended March 31, 2018 where he has contributed to the transparency in the process of the Company's officers nominations. Although Mr. Ozu has no direct experience participating in corporate management, in light of the above points, we have selected him as a candidate for another term as External Independent Audit & Supervisory Board Member so that he may continue to audit and supervise the Company's management.
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Number of Company's Shares Held:	1,211
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## Reasons for Appointment / Re-elected Board of Directors

### Board of Directors (Re-elected)

Candidate	Reasons for Appointment
Masami Iijima	<p>Mr. Masami Iijima, after assuming the position of COO of the Mineral &amp; Metal Resources Business Unit and other positions, served as the President of Mitsui &amp; Co. and contributed greatly to the growth of the company by executing his outstanding management skills and expertise. Since assuming the position of Chairman of Board of Directors in April 2015, in addition to engaging in numerous external activities, he has focused on the supervision of business management, and as the Chair of the Board of Directors, he has been contributing to the highly effective operation of the Board of Directors meetings.</p> <p>Mr. Iijima has been selected as a candidate for reappointment to the Board of Directors in order to continue capitalizing on the broad range of his experience concerning company management and his insights concerning corporate governance, for decision making in Board of Directors meetings and the supervision of business execution. The role of the chairman at Mitsui &amp; Co. is primarily to oversee the management of the company. He does not concurrently serve as an Executive Officer, nor does he engage in daily business execution.</p>
Tatsuo Yasunaga	<p>Mr. Tatsuo Yasunaga has an outstanding knowledge and track record of achievements in the area of Machinery and Infrastructure, and he is a person of integrity who possesses the attributes required of the President of Mitsui &amp; Co., a position he assumed in April 2015. In June 2015, he assumed a position on the Board of Directors, and as the CEO and as a Director he has been fulfilling his expected roles in terms of both the decision making and supervision of business execution. Mr. Yasunaga has been selected as a candidate for reappointment to the Board of Directors based on the judgment that, in the midst of the accelerating change in business environment brought about by digital innovation such as the continually spreading of AI and IoT in society, it is best to appoint him as the Representative Director and President to allow him to exert firm and strong leadership, in order to steadily and firmly drive the targets of reinforcing innovation and realizing sustainable growth outlined in the Medium-term Management Plan, accomplish the strengthening of business platforms, including the creation of new business, and business model transformation and to realize the “resurgence of a strong Mitsui.”</p>
Shinsuke Fujii	<p>Mr. Shinsuke Fujii has an outstanding knowledge and track record of achievements in the area of Mineral &amp; Metal Resources, and he is a person of integrity who possesses the attributes required of a member of Mitsui &amp; Co.’s senior management. In June 2016, he assumed a position on the Board of Directors in order to execute his outstanding management skills and expertise developed through his experience as the president of Mitsui &amp; Co. (Brasil) S.A, the GM of the Investment Administrative Div., etc. Currently, he supervises the Healthcare &amp; Service Business Unit, the Consumer Business Unit, and the Corporate Development Business Unit, and is executing his outstanding management skills and expertise, based on his comprehensive understanding of Mitsui &amp; Co.’s business. From the fiscal year ending March 2020, Mr. Fujii will serve as CAO, CIO, and CPO to supervise the Corporate Planning &amp; Strategy Div., the Investment Administrative Div., the Information Technology Promotion Div., etc., Mr. Fujii has been selected as a candidate for reappointment to the Board of Directors in order to continue capitalizing on his experience and insights for decision making in Board of Directors meetings and the supervision of business execution.</p>
Nobuaki Kitamori	<p>Mr. Nobuaki Kitamori has an outstanding knowledge and track record of achievements in the area of Integrated Transportation Systems, and he is a person of integrity who possesses the attributes required of a member of Mitsui &amp; Co.’s senior management. In June 2017, he assumed a position on the Board of Directors in order to execute his outstanding management skills and expertise developed through his experience as the GM of the Human Resources and General Affairs Division, the COO of the IT &amp; Communication Business Unit, etc. Currently, he supervises the Infrastructure Projects Business Unit, the Mobility Business Unit I, the Mobility Business Unit II, and the IT &amp; Communication Business Unit, and as CDO (Chief Digital Officer) who is responsible for digital transformation strategy, which is Mitsui &amp; Co.’s most important corporate priority, he is executing his outstanding management skills and expertise. Mr. Kitamori has been selected as a candidate for reappointment to the Board of Directors in order to continue capitalizing on his experience and insights for decision making in Board of Directors meetings and the supervision of business execution of the Healthcare &amp; Service Business Unit, the IT &amp; Communication Business Unit, and the Corporate Development Business Unit, in addition to serving as CDO.</p>
Yukio Takebe	<p>Mr. Yukio Takebe has outstanding knowledge and achievements in the fields of Resources and Energy, and possesses personal characteristics that make him suitable to play a role in the management of this company. In order to capitalize on the excellent management skills that he has accumulated through his experience as the COO of the Mineral &amp; Metal Resources Business Unit, the Chairman and CEO of Mitsui &amp; Co. (Australia) Ltd., etc., Mr. Takebe assumed a position on the Board of Directors in June 2018. Currently, he supervises the Iron &amp; Steel Products Business Unit, the Mineral &amp; Metal Resources Business Unit, the Energy Business Unit I, and the Energy Business Unit II, and is executing his outstanding management skills based on an in-depth understanding of this company’s business operations. Mr. Takebe has been selected as a candidate for reappointment to the Board of Directors, in order to continue capitalizing on his experience and insights for decision making in Board of Directors meetings and the supervision of business execution.</p>
Takakazu Uchida	<p>Mr. Takakazu Uchida has outstanding knowledge and achievements in accounting and finance related operations, and possesses personal characteristics that make him suitable to play a role in the management of this company. Mr. Uchida assumed a position on the Board of Directors in June 2018, in order to capitalize on the excellent management skills that he has accumulated through his experience as the GM of the Market Risk Management Div, the GM of the Finance Division, etc., Mr. Uchida assumed a position on the Board of Directors in June 2018. Currently, as CFO he supervises the finance related Corporate Staff Unit, and is executing his outstanding management skills based on an in-depth understanding of this company’s business operations. Mr. Uchida has been selected as a candidate for reappointment to the Board of Directors, in order to continue capitalizing on his experience and insights for decision making in Board of Directors meetings and the supervision of business execution.</p>
Kenichi Hori	<p>Mr. Kenichi Hori has outstanding knowledge and achievements in the respective areas of Chemicals, Food and Retail, and Innovation and Corporate Development, and possesses personal characteristics that make him suitable to play a role in the management of this company. In order to capitalize on the excellent management skills that he has accumulated through his experience as the GM of the Investor Relations Division, the GM of Corporate Planning &amp; Strategy Division, and the COO of the Nutrition &amp; Agriculture Business Unit, etc., Mr. Hori assumed a position on the Board of Directors in June 2018. Currently, he supervises the Basic Materials Business Unit, the Performance Materials Business Unit, the Nutrition &amp; Agriculture Business Unit, the Food Business Unit, and the Food &amp; Retail Management Business Unit, and is executing his outstanding management skills based on an in-depth understanding of this company’s business operations. Mr. Hori has been selected as a candidate for reappointment to the Board of Directors, in order to continue capitalizing on his experience and insights for decision making in Board of Directors meetings and the supervision of business execution.</p>
Toshiro Muto	<p>Mr. Toshiro Muto has profound knowledge of and insights into monetary and fiscal policies, as well as general economic situations, which he has accumulated in his career at the Ministry of Finance and Bank of Japan. At the Board of Directors meetings, he actively expresses his opinion drawing on his specialist knowledge and greatly contributes to deepening the discussions. In the fiscal year ending March 2019, he served as the Chair of the Remuneration Committee and a member of the Governance Committee, and exerted strong leadership with regard to the review and revisions to the Managing Officer remuneration system and to the response to the Corporate Governance Code amendments. Mr. Muto has been selected as a candidate for reappointment as the external director, in order to continue capitalizing on his experience and insights for decision making in Board of Directors meetings and the supervision of business execution.</p>
Izumi Kobayashi	<p>Ms. Izumi Kobayashi has profound knowledge of and insights into the administration of organizational structures that generate innovations and risk management, which she has accumulated in her experience of serving as the head of a private financial institution and an international development financial institution. At the Board of Directors meetings, she actively expresses her opinion from a wide range of perspectives and greatly contributes to deepening the discussions. In the fiscal year ending March 2019, as a member of the Remuneration Committee, she contributed to deliberations concerning consideration and revisions to Managing Officer remuneration system. In addition, in response to the amendments to the Corporate Governance Code she exerted strong leadership, as the Chair of the Nomination Committee, with regard to the dismissal policies and procedures of the Managing Officers (including the CEO), the successor candidate planning and consideration procedures, and other related matters. In view of this, Ms. Kobayashi has been selected as a candidate for reappointment as an external director so that she may continue to advise and supervise Mitsui &amp; Co.’s business execution.</p>
Jenifer Rogers	<p>Ms. Jenifer Rogers, through her work experience at private financial institutions as a lawyer and at an international development financial institution, has the ability to view situations from a global perspective and has profound knowledge of and insights into risk management. At the Board of Directors meetings, she expresses many opinions that are beneficial to risk control, and greatly contributes to enhancing the supervising functions of the Board of Directors. In the fiscal year ending March 2019, she served as a member of the Governance Committee and actively expressed her opinion for building a highly transparent governance framework, and also contributed to responding to the amendments to the Corporate Governance Code. In view of this, Ms. Rogers has been selected as a candidate for reappointment as an external director so that she may continue to advise and supervise Mitsui &amp; Co.’s business execution.</p>
Samuel Walsh	<p>Mr. Samuel Walsh has global expertise and excellent management skills cultivated through his long years working in upper management within the automobile industry and as chief executive officer of an international mining and resources company. At the Board of Directors meetings, he makes proposals and suggestions from a broad-minded standpoint based on his experience of managing a global company, and makes significant contributions to active discussions at the meetings of the Board of Directors, and to improving the effectiveness of said meetings.</p> <p>In the fiscal year ending March 2019, he served as a member of the Governance Committee, and actively expressed his opinion toward building increasing transparency in the framework for corporate governance. Mr. Walsh has been selected as a candidate for reappointment as the external director so that he may continue to advise and supervise Mitsui &amp; Co.’s business execution from multifaceted perspectives, which are based on his experience as a senior management executive of global corporations, as well as his knowledge of and insight into capital policy and investment in business.</p>